

MR NG SAN TIONG**List of Directorships as at 8th September 2021****Appendix A****Tat Hong Holdings Group**

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	BT Equipment Pty Ltd	ACN094476141	Director	10/2/03	Subsidiaries	Australia	Trading Name: Tutt Bryant Equipment (Business Reg. no.: BN98579351)
2	Changzhou Tat Hong Zhaomao Machinery Construction Co., Ltd	320482000103766	Director	8/7/13	Subsidiaries	China	f.k.a. Changzhou Tat Hong Zhaomao Equipment Rental Co., Ltd
3	China Nuclear Huaxing TatHong Machinery Construction Co., Ltd	321000400013893	Director	12/6/07	Subsidiaries	China	
4	Fushun Yongmao Construction Machinery Co., Ltd	210400400011385	Director	12/9/07	Associate	China	
5	Jiangsu Hengxingmao Financial Leasing Co., Ltd	320400400028555	Director	12/6/07	Subsidiaries	China	
6	Jiangsu Zhongjian Tat Hong Machinery Construction Co., Ltd	320000400003059	Director	15/6/07	Subsidiaries	China	f.k.a. Jiangsu Zhongjian TatHong Equipment Rental Co., Ltd
7	Kingston Industries Pty Limited	ACN002894439	Director	15/12/04	Subsidiaries	Australia	
8	Leadpoint Pte Ltd	200401816D	Director	16/10/04	Subsidiaries	Singapore	
9	Office Cleaning Services Pty Ltd	ACN006396603	Director	2/11/04	Subsidiaries	Australia	
10	Shanghai Tat Hong Construction Service Co., Ltd	310000400469734	Director	25/5/07	Subsidiaries	China	f.k.a. Shanghai Tat Hong Equipment Rental Co., Ltd. New company name w.e.f. 02/09/19
11	Tat Hong Belt Road Pte. Ltd.	201723788E	Director	19/10/17	Pte Ltd Co.	Singapore	
12	Tat Hong Equipment (China) Pte. Ltd.	200708187G	Director	10/5/07	Subsidiaries	Singapore	
13	Tat Hong Equipment Finance Pty Ltd	ACN080770869	Director	17/11/97	Subsidiaries	Australia	
14	Tat Hong Equipment Service Co., Ltd.	CR-291251	Director	29/4/15	Subsidiaries	Cayman Islands	Reappointed as Director
15	Tat Hong HeavyEquipment (Hong Kong) Ltd	383073	Director	3/11/92	Subsidiaries	Hong Kong	
16	Tat Hong HeavyEquipment (Pte.) Ltd.	197801297W	Director	20/8/82	Subsidiaries	Singapore	
17	Tat Hong Holdings Ltd	199105392H	Director	25/10/91	Public Co.	Singapore	Appointed as MD on 25/10/91
18	Tat Hong International Pte Ltd	199105391W	Director	25/10/91	Subsidiaries	Singapore	Appointed as MD on 25/10/91
19	Tat Hong Plant Hire Sdn Bhd	184704K	Director	24/7/89	Subsidiaries	Malaysia	
20	Tat Hong Plant Leasing Pte Ltd	196700378M	Director	5/3/81	Subsidiaries	Singapore	
21	Tat Hong Zhaomao Investment Group Co., Ltd	310000400620149	Director	18/12/09	Subsidiaries	China	f.k.a. Tat Hong Zhaomao Investment Co., Ltd New company name w.e.f. 13/06/19
22	THAB Development Sdn Bhd	1025541-M	Director	20/12/12	Associate	Malaysia	f.k.a. Tat Hong Industrial Properties Sdn Bhd New company name w.e.f. 03/03/14
23	THAB PTP Sdn Bhd	1113614-V	Director	2/2/15	Associate	Malaysia	· Incorporated on 16/10/14 - Subsidiary of THAB Development Sdn Bhd

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No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
24	Tutt Bryant Group Limited	ACN009242675	Director	28/2/89	Subsidiaries	Australia	
25	Tutt Bryant Hire Pty Ltd	ACN087847489	Director	1/6/99	Subsidiaries	Australia	f.k.a. EQR Investments Pty Ltd
26	Yongmao Holdings Limited	200510649K	Director	28/6/07	Associate	Singapore	Listed on SGX on 210208
27	Yongmao Machinery Pte Ltd	200814648R	Director	25/7/08	Associate	Singapore	

Chwee Cheng & Sons (CCS) - Private Companies or Associate Companies of CCS's Private Companies

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	Chwee Cheng & Sons Pte Ltd	199400535D	Director	22/1/94	Pte Ltd Co.	Singapore	Appointed as MD on 16/2/94
2	CSC Holdings Ltd	199707845E	Director	2/8/21	Public Co.	Singapore	Associate under TH Investments Pte Ltd
3	Edmund Tie & Company (SEA) Pte. Ltd.	199501391G	Director	8/9/16	Pte Ltd Co.	Singapore	f.k.a. DTZ Debenham Tie Leung (SEA) Pte Ltd New company name w.e.f. 04/07/2016
4	Edmund Tie Holdings Pte Ltd	201909356R	Director	22/3/19	Pte Ltd Co.	Singapore	
5	ET Investment Holdings Pte Ltd	201909370R	Director	22/3/19	Pte Ltd Co.	Singapore	
6	ET Investment Management (Singapore) Pte Ltd	201911822N	Director	1/2/21	Pte Ltd Co.	Singapore	
7	Fascina (Malaysia) Sdn. Bhd.	193595K	Director	5/9/90	Pte Ltd Co.	Malaysia	
8	Fortreau Investments Pte Ltd	199306665K	Director	14/11/94	Pte Ltd Co.	Singapore	
9	Inprint-Systems Asia Pacific Pte Ltd	199608613H	Director	31/12/03	Pte Ltd Co.	Singapore	
10	Intraco Limited	196800526Z	Director	28/4/15	Public Co.	Singapore	Alternate director to Steve Lai Mun Fook Associate under TH Investments Pte Ltd
11	Midvest Properties Sdn Bhd	316103-K	Director	4/10/94	Pte Ltd Co.	Malaysia	
12	Poh Seng Realty Pte Ltd	197200098C	Director	13/11/80	Pte Ltd Co.	Singapore	
13	PSR Properties Pte Ltd	199505297D	Director	26/7/95	Pte Ltd Co.	Singapore	
14	PT Graha Tat Hong	02	President Commissioner	5/1/11	Pte Ltd Co.	Indonesia	
15	Regality Holdings Pte Ltd	199408131M	Director	27/3/95	Pte Ltd Co.	Singapore	
16	Tat Hong Development Pte Ltd	198702499G	Director	1/8/95	Pte Ltd Co.	Singapore	
17	Tat Hong Industries Pte Ltd	199400507G	Director	22/1/94	Pte Ltd Co.	Singapore	Appointed as MD on 16/2/94
18	Tat Hong Investments Pte Ltd	198801842M	Director	8/6/88	Pte Ltd Co.	Singapore	
19	Tat Hong Properties Pte Ltd	198200719W	Director	25/2/82	Pte Ltd Co.	Singapore	
20	TH Investments Pte Ltd	199200414E	Director	6/11/95	Pte Ltd Co.	Singapore	
21	TH Strategic Investments Pte Ltd	201225648N	Director	17/10/12	Pte Ltd Co.	Singapore	
22	TH60 Investments Pte Ltd	201733193N	Director	17/11/17	Pte Ltd Co.	Singapore	
23	THI Properties Sdn Bhd	1101509-U	Director	14/07/14	Pte Ltd Co.	Malaysia	
24	THSC Investments Pte Ltd	201735548R	Director	11/12/17	Pte Ltd Co.	Singapore	

MR NG SAN TIONG**List of Directorships as at 8th September 2021****Other Private Companies**

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	Betaline Pty Ltd	ACN008178970	Director	15/8/88	Pte Ltd Co.	Australia	
2	Blue Sail Global (Singapore) Pte. Ltd.	202124089N	Director	9/7/21	Pte Ltd Co.	Singapore	Associate under Triplestar Holdings Pte. Ltd.
3	Bonneville Investments Pty Ltd	ACN051349636	Director	2/4/91	Pte Ltd Co.	Australia	
4	CAA Properties Pty Ltd	ACN007965157	Director	31/1/89	Pte Ltd Co.	Australia	
5	SAC Nominees Pty Ltd	ACN009409527	Director	20/7/89	Pte Ltd Co.	Australia	
6	SCC Smart Investments Pte Ltd	201825980D	Director	31/7/18	Pte Ltd Co.	Singapore	
7	Sophia Holdings Pty Ltd	ACN009348074	Director	20/10/88	Pte Ltd Co.	Australia	
8	Sophia Investments Pty Ltd	ACN009332978	Director	3/8/88	Pte Ltd Co.	Australia	
9	Tat Hong (Australia) Pty Ltd	ACN050509932	Director	19/6/91	Pte Ltd Co.	Australia	
10	Tat Yang (Shanghai) Co., Ltd.	91310000MA1K1CEX4E	Director	27/7/18	Pte Ltd Co.	China	
11	Telopya Holdings Pty Ltd	ACN051560484	Director	30/4/91	Pte Ltd Co.	Australia	
12	TH Energy Pte Ltd	201825992W	Director	31/7/18	Pte Ltd Co.	Singapore	f.k.a. SCC Consortium Pte Ltd New company name w.e.f. 13/03/20
13	THP Investments Pty Ltd	ACN052095208	Director	20/6/91	Pte Ltd Co.	Australia	
14	Tonnycliffe Pty Ltd	ACN051560448	Director	1/5/91	Pte Ltd Co.	Australia	
15	Triplestar Capital Pte. Ltd.	200619079M	Director	21/12/06	Pte Ltd Co.	Singapore	f.k.a. Tat Hong Capital Pte. Ltd. New company name w.e.f. 02/01/2014

Others

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	Business China	200717215M	Director	1/10/13	-	Singapore	
2	Chinese Chamber Realty Pte. Ltd.	198304618C	Director	28/3/13	-	Singapore	
3	Ng Chwee Cheng Foundation Limited	200812479D	Director & Trustee	27/6/08	Company Ltd by Guarantee & a Charitable Organisation	Singapore	f.k.a.Thomson Ng Chwee Cheng Foundation Limited New company name w.e.f. 23/08/2013
4	SCCCI Chinese Entrepreneurial Culture Foundation	201911451D	Director	9/4/19	-	Singapore	
5	Singapore Chinese Chamber of Commerce & Industry	S61SS0014E (RegistryofSociety)	President	15/3/17	-	Singapore	
6	Singapore Chinese Chamber of Commerce Foundation	196600028C	Director	28/3/13	-	Singapore	
7	The Financial Board of the Singapore Chinese Chamber of Commerce	190800004G	Director	28/3/13	-	Singapore	
8	Thomson Shin Min Foundation	199302864D	Director	17/11/05	Company Ltd by Guarantee & a Charitable Organisation	Singapore	

MR NG SAN TIONG**List of Directorships as at 8th September 2021****List of Voluntary Liquidation Companies (Pending)**

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	KP Equipment Services Inc.	A1996-11087	Director		Subsidiaries	Philippines	Pending official docs

List of Past Directorships < 5 years

No.	Name of Company	Company Regn.No.	Nature of Interest	Date Appointed	Status of Company	Country	Comments
1	GBC Pte Ltd	198102336C	Director	26/4/93	Pte Ltd Co.	Singapore	Dissolved on 31/03/19
2	Label-Tech (S) Pte Ltd	199006157R	Director	1/3/05	Pte Ltd Co.	Singapore	Dissolved on 31/03/19
3	PT Tat Hong Energy Indonesia	09.03.1.10.43443	Commissioner	27/5/08	JV	Indonesia	Liquidated on 08/08/18
4	PT Tatindo HeavyEquipment	02.115.847.2-056.000	Commissioner	27/5/10	Subsidiaries	Indonesia	Resigned wef 19/10/17
5	Tat Hong Energy Pte Ltd	200312582R	Director	9/12/03	JV	Singapore	Dissolved on 22/08/19
6	Tropical Industrial Building Pte. Ltd.	198800002H	Director	8/10/99	Pte Ltd Co.	Singapore	f.k.a.: Changi Tropical Foods Pte Ltd New company name w.e.f. 06/07/2004 Dissolved on 14 Dec 2018